



**Buffalo and Erie County Industrial Land Development Corporation
Meeting of the Membership
March 25, 2026 At 12:30 p.m.
ECIDA Offices
95 Perry Street, 4th Floor Conference Room
Buffalo, New York 14203**

1.0 Call to Order

2.0 Approval of Minutes

- 2.1 Approval of the January 28, 2026 Meeting of the Membership Minutes (Action Item) (Pages 2-3)

3.0 Reports / Action Items / Information Items:

- 3.1 Financial Report (Informational) (Pages 4-7)
- 3.2 Finance & Audit Committee Update (Informational) (Pages 8-9)
 - a) Committee Self-Evaluation (Informational) (Pages 10-15)
- 3.3 2025 - Audited Financial Statements (Action Item) (Pages 16-42)
- 3.4 2025 – Investment Report (Action Item) (Pages 43-45)
- 3.5 Governance Committee Update (Informational) (Pages 46-47)
 - a) Committee Self-Evaluation (Informational) (Pages 48-51)
 - b) Board of Directors Evaluation/Survey (Informational) (Page 52-54)
- 3.6 Loan Status Report (Informational) (Page 55)

4.0 Annual Reports & Policies (Action Items) (Separate Package)

- a. 2025 - ECIDA Mission Statement & Performance Measurements with Results (Pages 2-17)
- b. 2026 - ECIDA Mission Statement & Performance Measurements with Goals (Pages 18-26)
- c. 2025 - Public Authorities Report (Pages 27-97)
- d. Fee Structure Policy (For ECIDA & ILDC Only) (Amendment) (Page 98)
- e. Investment and Deposit Policy (re-Adopt) (Pages 99-106)
- f. Procurement Policy (Re-Adopt) (Pages 107-111)
- g. Property Disposition Guidelines (Re-Adopt) (Pages 112-118)

5.0 Management Team Reports:

- 5.1 2025 Year in Review

6.0 Adjournment- Next Meeting - April 22, 2026 (Annual Meeting)